Bargen Ddinesig BAE ABERTAWE SWANSEA BAY City Deal	Swansea Bay City Deal Portfolio Integrated Assurance and Appro																							
Assurance / approval / Reporting	Activity/Product	Primary client	Mar 0505	Apr	Jun	Jul	_	0/202 des		Dec	Jan	Feb	Apr	Mav	Jun	Jul		1/20: de S	22 to O	Nov Sec	Jan	Feb	Mar	Comments
Governance																	<u> </u>	انا				_	<u> </u>	
Portfolio Level																								
Meetings																								
Joint Committee	Meetings	SRO, JC, PoMO	х		х	x		x	x	x	x	х	х х	х	x	х		x	x x	х	x	x	x	Monthly meeting. August recess.
Programme Board	Meetings	SRO, PB, PoMO	x	х	x	x		x	x	x	x	х	¢ χ	х	x	x	x	x	x x	x x	x	x	x	Monthly meeting.
conomic Strategy Board	Meetings	SRO, ESB, PoMO	х		х	х	х	x	x x	(X	х	х	(X	х	х	х	х	х	x x	x x	X	х	х	Monthly meeting
pint Scrutiny Committee	Meetings	SRO, JSC, PoMO	x			x			x	x		x	x		x		x		x	x	1	x		Meetings every two months. Decmber 20 meeting cancelled.
legional S151 officers	Meetings	AB, PoMO			х			х	х	(X		х х	(х			х		х	ľ		х	Quarterly meeting
G/UKG/PMO briefing	Meetings	SRO, PoMO, WG, UKG		хх	х	х	х	х	хх	ιx	х	хх	(x	х	х	х	х	х	x x	x x	x	х	х	Monthly meetings
BCD/WG PMO briefing	Meetings	SRO, PoMO, WG		х х	х	х	х	х	х х	Χ	х	хх	(X	х	х	х	х	х	x)	x x	x	х	х	Weekly meeting
oMO Team	Meetings	SRO, PoMO		хх	х	х	х	х	хх	ιx	х	хх	κx	х	х	х	х	х	x x	хх	x	х	х	Weekly meeting
oMO/Project Leads	Meetings	PoMO, Project Leads			х	х	х	х	х х	ιx	х	хх	κx	х	х	х	х	х	x)	хх	x	х	х	Fortnightly meetings
Procurement Workshops with Prog / Proj Leads	Meetings	PoMO, Prog / Proj Leads								x	x													Meetings with all Prog / Proj Leads held
VLGA Regional City Deal Directors	Meetings	SRO, WLGA, WG		х	х		Х		х	х		х	х		х		х		х	Х		х		Meetings every two months
Ley Documentation Review																								
ntregrated Assurance & Approval Plan	Live document. Part of Quarterly Report	SRO, PB, PoMO, JC			x				x		x		x			x			x		x			June 2020 approval at JC / Approval eve months. Submitted as part of the Quarter Monitoring Report to PB and JC
ortfolio Business Case	Live document	SRO, PB, PoMO, JC			х	x		x	x		x	х	•										x	AOR recommendations complete. Portfo Approval gained from JC March 2021. A approval from UK / WG
OR Report	Live document. Part of Quarterly Report	SRO, PB, PoMO, JC, WCGIB							×	x	x	x x	(Recommendations progressed and imple in March 2021 version of Portfolio BC
nplementation Plan	Live document	SRO, PoMO, PB, JC, JSC			х	x																		July 2020 approval at JC. Qoarterly Mon Report replaces the Implementation Plar
Portfolio Issues Log	Live document	SRO, PoMO, PB, JC, JSC	x		х	x			x		x		х			x			x		x			Updated on a quarterly basis in line with Risk Register and Covid Impact Assessr
ortfolio Risk Register	Live document. Part of Quarterly Report	SRO, PoMO, PB, JC, JSC	x		x	x			x		x		x			x			x		x			Quarterly to JC / PB JSC in line with Issu Risk management strategy presented at November 2020 and signed off at JC No 2020.
1 & E plan	Live document	SRO, PoMO	####		x	x										x	x							Monthly highlight reports in place from O Quarterly monitoring reports in place fror 2020. Annual performance report 2021 ir

####

x

PoMO, JC, PB

PoMO, JC, PB

SRO, PoMO

x Key prog / proj activity and risks presented monthly to JC and PB

Benefits,

ESB quarterly.

Key achievements last 3 months, activity planned next 3 months, also includes appendicies: IAAP, Portfolio Risk Register, Covid Impact Assessment, AOR progress, Financial Analysis, Community

Updated assessments submitted to PB, JC and

Key Documentation Approvals

Covid-19 Impact Assessment

Quarterly Monitoring Report

Live document

Live document. Part of Quarterly Report

Live document. Part of Quarterly Report

Highlight Report

Intregrated Assurance & Approval Plan	Live document	SRO, PB, PoMO, JC		x						x		x		x	:		x		x		Submitted as part of the Quarterly Monitoring Report
Portfolio Business Case	Live document	SRO, PB, PoMO, JC, WCGIB		х	x		x	х		x	x							x	x		AORrecommendations complete. Portfolio BC Approval gained from JC March 2021. Awaiting approval from UK / WG
Implementation Plan	Live document	SRO, PoMO, PB, JC, JSC			х																July 2020 approval at JC. Quarterly Monitoring Report has replaced the Implementation Plan
Portfolio Issues Log	Live document	SRO, PoMO, PB, JC, JSC	х	x	x			x		x		х		х	:		x		x		Updated on a quarterly basis in line with Portfolio Risk Register and Covid Impact Assessment
Portfolio Risk Register	Live document	SRO, PoMO, PB, JC, JSC	x	x	x			x		x		x		х			x		x		Quarterly to JC / PB JSC in line with Issues Log. Risk management strategy presented at PB November 2020 and signed off at JC November 2020.
M & E plan	Live document	SRO, PoMO	####	x	x									x	x						Monthly highlight reports in place from Oct 2020. Quarterly monitoring reports in place from Nov 2020. Annual performance report also planned
Highlight Report	Live document	PoMO, JC, PB					x	x	x	х	x		x	x	x	x	х	x		x x	Key prog / proj activity and risks presented monthly to JC and PB
Quarterly Monitoring Report	Live document. Part of Quarterly Report	PoMO, JC, PB						x		x		x		x			x		x		Key achievements last 3 months, activity planned next 3 months, also includes appendicies: IAAP, Portfolio Risk Register, Covid Impact Assessment, AOR progress, Financial Analysis, Community Benefits,
Covid-19 Impact Assessment	Live document	SRO, PoMO		x				x		x		x		х	:		x		x		Updated assessments submitted to PB and JC quarterly
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO		х															П		SRO appointment in June 2020. RPA submitted
OGC Gateway Process	Stage Gate 0 Portfolio Strategic Assessment	SRO, PB, PoMO, JC			x									×	:						Review from July 15 to July 17 2020. Report to JC / PB quarterly. Further review to take place July 2021
Accounting Officer Review (AOR)	AOR	SRO, PB, PoMO, JC, WCGIB					x	x													AOR is an annual review in line with PBC update. PBC is part of core documentation for annual assessment prior to funding approval
Approval point for AOR review	AOR	SRO, PB, PoMO, JC, WCGIB							x		х								П		All recommendations implemented by March
OGC Gateway Process	Stage Gate 0 Portfolio Strategic Assessment	PoMO, SRO, PB, JC			x		x							х							Review report to JC / PB quarterly. PoMO implementing recommendations
External Audit	Audit	AB, PoMO	IA		х	x	х							х	x						Audit Wales annual audit approved at JC Sep 2020
Internal Audit	Audit	AB, PoMO					x			x	x						х	x	x		Pembrokeshire Council Internal Audit. Report to Governance Boards in May 2021



Digital Infrastructure

Integrated Assurance and Approval Plan

City Deal																								-
Assurance / approval / Reporting	Activity/Product	Primary client					2020/		Ι.			-	+-	1.	1 1		_	2021/2					т.	Comments
	Activity/F Toddet	rimary chem	Apr	May	Jun	Jul	Aug	Oct	Nov	Dec	Jan	Feb Mar	Apr	May	Jun	Jul 3	Snw G	Sep	Oct	200	Dec	Jan	Mar	
Governance																								
Digital Programme Board	Live document / Meetings	CCC, PCC, CCS, NPT		х	х		x	х	х			х х	X	х	х	x 2	K	x	x 2	x	x	X	x >	Monthly Programme Board meetings
Carmarthenshire County Council	Council Meetings	ccc		x			х	x	x			x												Reports and/or presentations taken to CMT/PEB/EB as appropriate for decisions and updates
Regional Local Authorities	Council Meetings	CCC, SCC, PCC, NPTC					x	x																Reports/Business Case taken as appropriate for decision and discussion
Joint Committee	Meetings	SRO, JC, PoMO	х	х	x	x	x x	×	x	x	х	x x	x	x	х	x :	ĸ	x	x 2	x	x	x :	x >	Monthly meeting - Highlight reports/Project updates provided as requested
SBCD Programme Board	Meetings	SRO, PB,PoMO	х	х	x	x	x x	x	х	x	х	х	x	х	х	x :	ĸ	х	x 2	x	х	х :	x >	Monthly meeting - Highlight reports/Project updates provided as requested
Economic Strategy Board	Meetings	SRO,ESB.PoMO	х	х	x	x	x x	x	х	х	х	х	x	х	х	х :	ĸ	х	x 2	x	х	х :	x >	Monthly meeting - Highlight reports/Project updates provided as requested
Joint Scrutiny Committee	Meetings	SRO, JSC, PoMO		х		x	х		х		х	х		х		х		х	3	x		х	,	Meeting every two months - Documentation provided as requested
							丄																	
Assurance																								
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PoMO	Т	1 1	1		一	Т	Т		П	Т	Т	Т	П			Т	_		Т		Т	Provided to regional office in June and to Welsh
Oco Caleway 1 100033	Not Foldina 755055ment	OKO, I B, I OMO			x		x																	Government in September
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC						х																Completed October 19th, 20th, 21st
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC																						
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PoMO, JC																						
OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PoMO, JC																						
OGC Gateway Process	Gate 4 Readiness for Service	SRO, PB, PoMO, JC																						
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC																						
Programme Implementation Plan	Live document	SRO, PoMO, PB, JC, JSC																						
Programme business case	Live document	SRO, PoMO, PB, JC, JSC						х	х	х														Business Case produced, incremental strengthening and amendments ongoing.
Programme risk reg	Live document	SRO, PoMO, PB, JC, JSC	х	x	x	x	x x	x	x	х	х	х	x	х	х	х :	ĸ	x	x 2	x	x	х :	x >	Risk register produced and live. Monthly review and amendments ongoing.
Programme M & E plan	Live document	SRO, PoMO, PB, JC, JSC	х	х	х	x :	х	×	x	x	х	х	x	х	х	x :	ĸ	х	x 2	x :	x	x :	x >	M & E Plan produced and live. Monthly review and amendments ongoing.
UK and Welsh Gov Policy Workshops	Meetings	SRO, PoMO		х		x	x	×		x		×	:		х			x			x		,	Several policy meetings have taken place to inform Business Case. Policy discussions ongoing quarterly.
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Audit and risk																								
Audit	Audit	SRO, PB, PoMO, JC	WAO /NAO	WA O/N AO	WAO /NAO		T																	annual audit
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City Deal																																		
				2010	0/2020				2020/202			_		2021/2022					2022/20	1022				207	3/2024					2021/2022				omments
Assurance / approval / Reporting	Activity/Product	Primary client	L. I. I.	1 1 2 1 .	T .		T				-1-1		1.1		T. L. I	-1-1		1 - 1 - 1					-1-1	1	T			1.1.	- 1 - 1		-1-	I . I . I		memories
			Ap Mac	Sep Aug	8 8	2 s 3	Ap Ap	July July	Set Su	2 8	Fet Jar	May Ap	J.C.	Sep Su	2 8	F. F.	May Ap	ne ne	Seg	8 8 8	F S	Ma	May Jun	Set Au	8 8	Jar De	Fet Ma	Ma	3 .	S S	8 8	F S	Ma	
Governance																																		
Project Level Meetings																																		
HAPS Regional Project Board	Meetings	SRO,CCC, PCC, CCS, NPT				x x	v	$\overline{}$	v	· ·	* *	· []	T		\Box	\neg	$\overline{}$	ТП	$\neg \neg$				$\neg \neg$	$\overline{}$			т,		x x	v v			Monthly meetings	4
HAPS Regional Technical / Advisory group	Meetings	CCC, PCC, CCS, NPT &		+++		x x						-	++-											++	+				-				To be established	ed. LA lessons learned
Neath Port Talbot Council - RSD	Council Meetings	Ptnrs NPT			-	x x									+									++-	++	_							group met Jan 21 Monthly meeting	
CC Swarsea	Council Meetings	CCS					x																										frequency tbc	
Camerthenshire CC Pembrokeshire CC	Council Meetings Council Meetings	CCC PCC			\vdash					+		++	++		+++		++	+++	+			-1	+			-	-	+	+				frequency tbc frequency tbc	
SBCD Joint Committee	Meetings	SRO, JC, PoMO					x	x x	x x x	x x	x x	x																. v .	v v	, ,	v v	v v	monthly meeting	
SBCD Programme Board SBCD Economic Strategy Board	Meetings Meetings	SRO, PB,PoMO SRO,ESB.PoMO			$\perp \perp$		x	< x x	x x x	x x	x x	x						-							++			: x :	x x	x x x	x x	x x	monthly meeting	
SBCD JSC	Meetings	SRO, JSC, PoMO			\vdash	-	×	6 X X	x x x x x x x	x x	x x	x	+		++		+	+++					+	++	++		,	x .	x x	x x x	x x	x x	monthly meeting monthly meeting monthly meeting	
Key Documentation Review																																		
	Live document Live document	SRO, HAPS PB, PoMO SRO, HAPS PB, PoMO,		+	\vdash			x x	x x x	x x	x x	x			+			\vdash	_				+		++-	_			-				monthly review	
Project Business Case Project Implementation Plan		PB,JC,JSC SRO, HAPS PB, PoMO.	+++	+++	+++	-++	+++	×	×	×	x	-	++		+++	++	++	++	\rightarrow	-		$\vdash \vdash \vdash$	++	++	+++	-		+	+	++		$\vdash \vdash \vdash$	Formally submitte	ad Jan 21
		PB, JC, JSC		$\perp \perp \perp$	\Box	×	$\perp \perp \perp$	×	×	×	x x				$\sqcup \sqcup$	\perp		Ш	\perp			$\sqcup \sqcup \sqcup$	$\bot\bot$	$\perp \perp$	ш	\perp		1	\perp	\perp		$\sqcup \sqcup$	regular review	
Benefits Realisation Strategy	Live document	SRO, HAPS PB, PoMO,PB, JC. JSC								x	x				\Box			$\sqcup \sqcup$														шШ	To be reviewed r	egularly
Project issues log	Live document	SRO, HAPS PB, PoMO, PB, JC, JSC			×	x	x	x	×	x	x	x																					regular review	
Project risk register		SRO, HAPS PB, PoMO, PB, JC, JSC			×		×	×	×	x x	×		$\perp \perp \perp$				$\perp \! \! \perp \! \! \! \perp$	шЦП				ЩТ			шТ				Ш			Щ∏	regular review	
Project M & E plan	Live document	SRO, HAPS PB, PoMO, PB, JC, JSC	**** **** **		*****	**** **** ***	2000		x	x																							regular review	
Project Communications Strategy	Live document	SRO, HAPS PB, PoMO, PB. JC. JSC								x		x																						
Covid-19 Impact Assessment	Live document	SRO, HAPS PB, PoMO, PB, JC, JSC	**** **** **		*****		2000		x x	x																							regular review	
Project Progress Reports	Live document	SRO, HAPS PB, PoMO, PB, JC, JSC									x x																						monthly (highlight	t), quarterly & annual
		10,00,000																																
Key Documentation Approvals		SRO, HAPS PB, PoMO,																													-		_	
Project Intregrated Assurance & Approval Plan		PB. JC. JSC SRO, HAPS PB, PoMO,																							$\sqcup \sqcup$									
Project Business Case		PB,JC,JSC																																
Project Implementation Plan		SRO, HAPS PB, PoMO, PB, JC, JSC				x																												
Benefits Realisation Strategy		SRO, HAPS PB, PoMO,PB, JC. JSC																																
Project issues log		SRO, HAPS PB, PoMO, PB, JC, JSC			×	×	×																											
Project risk register		SRO, HAPS PB, PoMO, PB, JC, JSC			×	×	x																											
Project M&E Plan		SRO, HAPS PB, PoMO, PB, JC, JSC	***** **** **		*****	**** **** ***	2000																											
Project Communications Strategy		SRO, HAPS PB, PoMO, PB, JC, JSC																																
Project Covid 19 Impact Assessment		SRO, HAPS PB, PoMO,																																
Project Progress Reports	1	PB, JC, JSC SRO, HAPS PB, PoMO,	1 ' '	1 1 1		1 1	1						1 1			1 1				1 1	1 1		1 1	1 1	1 1 1									-
		PB, JC, JSC	J																															
Assurance																																		
Project Level Level 1 - Functional Assurance (Internal)																																		
Technical, due diligence, data security and financial	Internal procedures	SRO, HAPS PB, PoMO, PB JC JSC		TIT			ПП						T						11										$\overline{}$					
Level 2 - Independent										1 1			1 1					ш																
OGC Gateway Process	Risk Potential Assessment	SRO, HAPS PB, PoMO, PB, JC, JSC				x x		×											\Box															
OGC Gateway Process	PAR	SRO, HAPS PB, PoMO, PB, JC, JSC						×																										
OGC Gateway Process	PAR	SRO, HAPS PB, PoMO, PB, JC, JSC														$\exists \exists \exists$													x				Planning meeting	g March 21
Approvals		10, 50, 330																																
C	1		\Box	\perp	\Box		\Box						$_{\rm LT}$		\Box		$\perp \perp$	ш			1.1			$\perp T$	\Box					$\perp T$		шП		
Consequential Assurance		1	1 1 1	TIT									T			11			17											1 1				
																									ш									
Level 3 - Audit		SRO, HAPS PB, PoMO,		111		Late											_					_									_			
External Audit		PB, JC, JSC SRO, HAPS PB, PoMO,				IA IA	IA	+		+		_					-											+	+		-	\vdash	ibc	
Internal Audit		PB. JC. JSC SRO, HAPS PB, PoMO,		+	\vdash				+++	++	\vdash																	1	+			\vdash	tbc	
Risk Critical Friends		PB, JC, JSC				x x	×																										tbc	

	Supporting Innovation	and Low Carbon Growth																																		
Assurance / approval / Reporting	Activity/Product	Primary client	day Jun	3	2019		à 8	g 0 g	tay for	5 7	202 gr gg	0/2021 ž	3 30	g g	far for tay	. u .	2021/200 P & 3	22	da da	tay for	5 2	2022/2023	9 9 S	de far	tay for	5 7 9	2023/2024	A 8	g g g	, ja	e av	7 9	2021/20 G	22 1 3 8	Leb Jan	Comme
Governance		1 1	2 7	1 - 1	4 07	-	2 0	7 4 2	7 2	٠ .	4 0	Ü	2 0	- u	2 7 2	121.	4 0 0	/ 2 0	7 4 2	: ~ 2	121.1.			u. <	- 2	, , ,	w 0	2 0 1	2 1 2		2 7		00	7 2 0	-5 L	-
Project Level																																				
Meetings SILCG Programme Board	Meetings	SRO, Partners, PoMO						x x x																- 1 1						x x			1 - 1			monthly meetings
Project Working Group - SBTC	Meetings	NPT, Partners		+ +	_					x x			x x									+									x x			++		monthly meetings
Project Working Group - SWITCH	Meetings	NPT.SU. Partners		+	-		_		-			_										+++						+				_		++	+	
Project Working Group - Decarb	Meetings	NPT, Partners		+					x x				x x															\perp			х х	_		\perp		monthly meetings
	-								x x																						x x					monthly meetings
Project Workling Group - IF	Meetings	NPT, Partners						×	x x	x x	x x	x	x x	x x	x															х х	x x	x x	x			monthly meetings
Technical / Advisory Group	Meetings	NPT, Partners																																		to be established
Neath Port Talbot Council - RSD Board	Council Meetings	NPT							x x	x x	x x	x	x x	x x	x															ж э	x x	x x	x			monthly meetings
SBCD Joint Committee	Meetings	SRO, JC, PoMO												x																						monthly meetings
SBCD Programme Board SBCD Economic Strategy Board	Meetings Meetings	SRO, PB,PoMO SRO ESR PoMO		+					\perp			+		×														\perp		+	\rightarrow	_	-	\perp		monthly meetings
SBCD JSC	Meetings	SRO, JSC, PoMO	+ +	+			_	+		_		+	+	+	-					+					+	+	\vdash	+		++	+	_	++		++-	morthly meetings
																																				monthly meetings monthly meetings monthly meetings
Key Documentation Review																																				
Intregrated Assurance & Approval Plan	Live document	SRO, SILCG PB, PoMO							ш	x x	x x	x	x x	x x	x																T	\equiv				regular review
SILCG Programme Business Case	Live document	SRO, SILCG PB, PoMO, PB, JC. JSC		1 T								ΙĪ	×	x																						Programme OBC submitted for Min approval
Programme Implementation Plan	Live document	SRO, SILCG PB, PoMO, PB, JC, JSC									×		×	x x														T				Т				I T
Benefits Realisation Strategy	Live document	SRO, SILCG PB, PoMO, PB,				\Box					×	\vdash	×	×																+	\top		\vdash			
Programme Issues Log	Live document	JC, JSC SRO, SILCG PB, PoMO, PB,		1 1							-	v		x x	*			+				$\pm\pm\pm$			\pm					++	+	_		++	+	regular review
Programme Risk Register	Live document	JC, JSC SRO, SILCG PB, PoMO, PB,		+ +		_		x	+		H.	-	x x		-	++-		+											-	++	+	+	++		++	regular review
M&E Plan		JC, JSC SRO, SILCG PB, PoMO, PB,		+		+ +			-	_		*	* *			+											\vdash	+		++	+	-	++	+		regular review
	Live document	JC. JSC SRO, SILCG PB, PoMO, PB,				_	x	x x			×	\perp	x	x								\perp								+	\perp	_		\perp		
Programme Communications Strategy	Live document	JC. JSC					×	x x			×		x	×																\bot						
Covid 19 Impact Assessment	Live document	SRO, SILCG PB, PoMO, PB, JC, JSC May-20	Jun-20 Jul-20	Aug-20 S	Sep-20 Oct-2	0 Nov-20	Dec-20 Jan-	21 Feb-21 Mar-21 Apr-2	4	x x	x x		×	×																						
Programme Progress Reports	Live document	SRO, SILCG PB, PoMO, PB, JC, JSC										x	x x	x x	x															Т	TI					Annual, quarterly highlight
			Jun-20 Jul-20	Aug-20 S	Sep-20 Oct-2	0 Nov-20	Dec-20 Jan-	21 Feb-21 Mar-21 Apr-2	1																					韭	للت					
Key Documentation Approvals																																				
Intregrated Assurance & Approval Plan		SRO, SILCG PB, PoMO, PB, JC, JSC																												Т	TI					
SILCG Programme Business Case		SRO, SILCG PB, PoMO, PB, JC, JSC																													\top					
Programme Implementation Plan		SRO, SILCG PB, PoMO, PB,										\top																		\top	\neg					
Benefits Realisation Strategy		SRO, SILCG PB, PoMO, PB.		1				x x				++		+																+	+	+	++			
Programme Issues Log		JC, JSC SRO, SILCG PB, PoMO, PB,		+			x v	* *	++			+		+		+			_	++-										++	+	-	++		+	
		JC, JSC		+	_		-		+++			+										+++						-		++	+	_	-	++		
Programme Risk Register		JC. JSC	Jun-20 Jul-20	Aug-20 S	Sep-20 Oct-2	0 Nov-20	Dec-20 Jan-	21 Feb-21 Mar-21 Apr-2	1																					$\bot \bot$	\perp					
M&E Plan		SRO, SILCG PB, PoMO, PB, JC, JSC																												$\perp \perp$						
Programme Communications Strategy		SRO, SILCG PB, PoMO, PB, JC, JSC		السلا							Ш																				L_					
Covid 19 Impact Assessment		SRO, SILCG PB, PoMO, PB, JC, JSC												П																T	\Box					
Programme Progress Reports		SRO, SILCG PB, PoMO, PB,										П																			\top					
		JC. JSC		1 1							\vdash	+	\pm	+				+							\pm					++	+	_		++	+	
Assurance Project Level Level 1 - Functional Assurance (Internal)																																				
Project Level Level 1 - Functional Assurance (Internal)																														_	_					
Technical, due diligence, data security and	Internal procedures	SRO, SILCG PB, PoMO, PB,	T	1 1								$\overline{\Box}$	× 1	$\neg \neg$						T		$\neg \neg$				TT				TT	\neg		T	T	TT	
financial Level 2 - Independent	.,	Juc, JaC							$ \square$																						بب					
OGC Gateway Process	Risk Potential Assessment	SRO, SILCG PB, PoMO, PB,		I				x x		x		П																		TT	\Box				TI	
OGC Gateway Process	PAR	SRO, SILCG PB, PoMO, PB,		+		\top	_		HH		H	+	+	\top		+		+			+++			+	+	+				+	+	\neg	+		+	
OGC Gateway Process	CFR	JC. JSC SRO, SILCG PB, PoMO, PB,	+	+		+		+	++	-	\vdash	×	++	+		++	+++	+	-	+	++	+++	+	+	++	++	++	-++	+	++	+	+	++	++	++	++
		JC, JSC SRO, SILCG PB, PoMO, PB.	+-	+		+	_	+	++		\vdash	x	++	+	-	++	+++	+++	-	+	+++	+++	++-	++	++	++	\vdash	++	++	++	+	+	₩	++	++	++
OGC Gateway Process	PAR	JC. JSC	\bot						$\sqcup\sqcup$		ᄔ	\perp		┵	\perp	$\perp \perp \perp$	$\sqcup \sqcup \sqcup$	$\perp \perp \perp$			шШ	\perp					шШ		\perp		┷		×	$\bot\bot\bot$		Tbc
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Consequential Assurance																																				
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Level 3 - Audit																																				
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External Audit		JC, JSC SRO, SILCG PB, PoMO, PB.						IA IA IA				Ħ			$\overline{\mathbf{H}}$				\dagger				Ħ	Ħ				\dagger		Ħ		Ì	Ħ	Ħ		the the
		JC, JSC						IA IA IA				П												Ħ	Ħ					Ħ		Ī				

Yr Egin - Phase 1
Integrated Assurance and Approval Plan

			—				2019/20:	20								2020/2021				_					2021	/2022		—	_		Comments
Assurance / approval / Reporting	Activity/Product	Primary client	Apr	May	Inc	Aug	Sep	Š	Dec	Jan	Mar	Apr	May	Inς	Aug	Sep	Nov	Dec	Jan Feb	Mar	Apr	May	ung Ing	Aug	Sep	Oct	Nov	Dec	Jan	Feb	
Governance																															
Project board	Live document	CCC								X)	x x	X	x x	х	X	x x	x	x	x x	х	X	x	x x	X	x	х	х	x	x	x x	monthly meeting
Carmarthenshire County Council	Council Meetings	ccc								х э	x x	х	x x	х	х	x x	x	х	x x	х	х	x	x x	х	х	x	х	х	х	x x	monthly meeting
UWTSD	Meetings	UWTSD								х з	x x	x	x x	х	x	x x	x	x	x x	х	x	x	x x	x	x	x	x	x	x	x x	,
Joint Committee	Meetings	SRO, JC, PMO								х э	x x	х	x x	х	х	x x	x	х	x x	х	х	x	x x	х	х	x	х	х	х	x x	monthly meeting
Programme Board	Meetings	SRO, PB,PMO								x >	x x	х	x x		x	x x	x	x	x x	_	х	x	x x	x	х	x	х	x		x x	monthly meeting
Ec Strategy Board	Meetings	SRO,ESB.PMO								x >	x x	х	x x	_	X	x x	_ ^	x	x x	х	x	^	x x	_ ^	_ ^	х	х	х	_	_	monthly meeting
JSC	Meetings	SRO, JSC, PMO	1		4						х		x	х		x	x		x	х	х	х	x x	х	х	X	х	х	х	x x	monthly meeting
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Assurance	Dick Detential Assessment	CDO DD DMO												_			-											_	_		
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO SRO, PB, PMO, JC	\vdash				_		\vdash					_				-	_	_		-		\perp			\vdash	_	4	_	Desired Assessed Delid and C. C.
OGC Gateway Process	Gate 0 Programme Strategic Assessment Gate 1 Business Justification	SRO, PB, PMO, JC												-														_	4		Project Approval, Build and Sign Off Completed prior to 2019 Project Approval, Build and Sign Off
OGC Gateway Process	Gate i Business Justinication	SKO, FB, FINO, JC																													Completed prior to 2019
OGC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PMO, JC																													Project Approval, Build and Sign Off Completed prior to 2019
OGC Gateway Process	Gate 3 Investment Decision	SRO,PB,PMO, JC																													Project Approval, Build and Sign Off Completed prior to 2019
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PMO, JC																													Project Approval, Build and Sign Off Completed prior to 2019
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC																										\neg	\neg		RPA completed August 2020 Formal
																							×								Gateway 5 review was due to take place end 2020, now been pushed back to Q1 2021.
Project Implementation Plan	Live document	SRO, PMO, PB, JC, JSC																											T		Completed and approved prior to operational phase
Project business case	Live document	SRO, PMO, PB, JC, JSC													x																Business case completed but will be updated in line with requirements from IAAP going forward
Project issues log	Live document	SRO, PMO, PB, JC, JSC						x		x	x		х	х		x	x		x	х				1				\neg	\neg		Operational issues register now utilised
Project risk reg	Live document	SRO, PMO, PB, JC, JSC						x		x	x		х	х		x	x		x	х				1				\neg	\neg		Operational Risk Register now utilised
Project M & E plan	Live document	SRO, PMO, PB, JC, JSC													x																Project M&E plan completed, but will be reviewed in line with requirements of IAAF - Provisional Date for review inputted
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PMO												1						1								\neg	\neg		Project in operational phase
			T											1	1					1				1				\neg	\neg		
Audit and risk																															
Audit	Audit	SRO, PB, PMO, JC								IA I	A IA	WAO /NAO	WAO WA	0	IA																annual audit
Risk Critical Friends	Meetings	PMO, IA, Proc, Risk	╁		+	+ +		-	+	x >	x	+	- 1	+-	+	x	х	x	+	+-	+	+	-1-	+	-	1	\vdash	-	+	+	+
Lessons learned workshop	Meetings	Partners	Ħ			H					x			1		x		^					\perp				H	十	十	\top	Lessons Learned Workshop will inform decisions regarding Phase 2
Comms group	Meetings	Partners	++		+	++		+-	+		· ·	+		+	-	-	+	v	_	- v	+	\vdash		+	-	1	\vdash	\dashv	+	_	decisions regarding Phase 2
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Yr Egin - Phase 2
Integrated Assurance and Approval Plan

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Assurance / approval / Reporting	Activity/Product	Primary client	Apr	Jun	Je	Aug	Sep	ő	No.	Dec	Jan	Mar	Apr	May	Jun	Jul	Aug	Sep	Ö	Nov	Jan	P. G.	Mar	Apr	May	Jun	크	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	
Governance																																				
Project board	Live document	CCC									x >	х х	х	х	х	х	х	X	х	х	х х	х	X	х	х	х	х	х	х	х	Х	X	х	х	х	monthly meeting
Carmarthenshire County Council	Council Meetings	CCC									x >	x x	х	х	х	х	х	x	х	x	x x	х	x	х	х	х	х	х	х	х	х	х	х	х	х	monthly meeting
UWTSD	Meetings	UWTSD									x)	х х	х	х	х	х	х	x	х	х	х х	х	x	х	х	х	х	х	х	х	х	х	х	х	х	monthly meeting
Joint Committee	Meetings	SRO, JC, PMO									x)	х х	х	х	х	х	х	x	х	х	х х	х	x	х	х	х	х	х	х	х	х	х	х	х	х	monthly meeting
Programme Board	Meetings	SRO, PB,PMO									x >	x x	х	х	х	х	х	x	х	х	х х	х	х	х	х	х	х	х	х	х	х	х	х	х	х	monthly meeting
Ec Strategy Board	Meetings	SRO,ESB.PMO									х >	x x	х	х	х	х	х	x	х	х	x x	х	x	х	х	х	х	х	х	х	х	х	х	х	х	monthly meeting
JSC	Meetings	SRO, JSC, PMO										х		х		х		x		х	х		х	х	х	х	х	х	х	х	х	х	х	х	х	monthly meeting
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OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO						T		Т			Т		х		\neg		Т			T		Т		T	T		T	1	\Box	\Box	$\overline{}$	\Box	$\overline{}$	
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PMO, JC															x																			To follow on from Lessons Learned Workshop in Phase 1
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PMO, JC																							х											Awaiting result of Demand Study (May 2021)
OGC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PMO, JC																										x								Awaiting result of Demand Study (May 2021)
OGC Gateway Process	Gate 3 Investment Decision	SRO,PB,PMO, JC																												х						Knock on effect from above
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PMO, JC																																	x	Indicative date subject to construction etc.
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC																																		TBC in discussion with SBCD
Project Implementation Plan	Live document	SRO, PMO, PB, JC, JSC																						х		х		x		x						Drafted/updated prior to each business case development stage
Project business case	Live document	SRO, PMO, PB, JC, JSC																							x			x		x						Developed in line with Gateway process
Project issues log	Live document	SRO, PMO, PB, JC, JSC													х	x	х	x	х	x	ĸ	х		х		х		х		х		x	<u></u> '	L	Ш.	
Project risk reg	Live document	SRO, PMO, PB, JC, JSC													х	x	х	x	х	x	K	х		х		х		х		х		х				
Project M & E plan	Live document	SRO, PMO, PB, JC, JSC																			K	х		х		х		х		х		х				
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PMO								_							х	x	х	х						_					<u> </u>	_	<u> </u>	<u> </u>	Щ.	
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Audit	Audit	SRO, PB, PMO, JC									IA I	A IA	WAG /NAG	O WAO	WAO /NAO						A															annual audit
Risk Critical Friends	Meetings	PMO, IA, Proc, Risk		_	1	\vdash	+	\dashv		_		\dashv	+	1		x		х	х	x		×		T	×	t	×	\vdash	t	<u> </u>	\vdash	\vdash	М	\vdash	+	+
Lessons learned workshop	Meetings	Partners		_	1	t	+	-t						1		_		_				Ŧ	+	t	x	1	Ť	x	1	t	\vdash	\mathbf{T}	т	\vdash	t-	+
Comms group	Meetings	Partners		_	1	t	+	-t						1	x		x	x	-t		ĸ .	+	x	t	×	1	x	Ê	1	t	\vdash	\mathbf{T}	т	\vdash	t-	+
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Swansea Life Sciences, Sport & Wellbeing Campuses Project Level Integrated Assurance and Approval Plan

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Assurance / approval / Reporting	Activity/Product	Primary client	Apr	Jun	Jul	Sep	Nov	Dec	Feb	Mar	Apr	Jun	Jul	Aug	Oct	Nov	Jan	Feb	Mar	May	Jul	Aug	Sep	No Ct	Dec	Jan	Mar	Apr	Jun	Jul	Aug	seb Oct	Nov	Dec	Jan	Mar				
Governance		•																																						
Project Level																																								
Meetings		-																																			_			
Delivery Team	Meetings	Project Leads								Ш	x	x	x	x x	x	x x	x	x	х х	x	x x	x	x	x x	x	x x	x	x x	κ x	x	x	x x	x	x	x x	x x	Bi weekly meeting submission of O	gs, review fr 3C	requency	/ on
Steering Group	Meetings	Project Leads, Internal Partners								Ш	x	x	x	x x	x	x		x	х х	х	x x	x	x I	x x	x	х	x	x x	x x	x	x	x x	x	x	x x	x x	Bi weekly meeting	gs		
External Reference Group	Meetings	Project Leads, Internal and External Partners								Ц	x	x	x	хх	х	x		x	х х	x	x x	x	x 2	x x	x	х	x	х	x x	x	x	x x	x	x	x x	x x	Bi weekly meeting			
City Deal Strategic Oversight Group	Meetings	PLA	Ш							Ш				x	x	x x		x	х х	x																	Monthly meeting and Novmeber.	i. Two mee	tings in (October
CSS Governance	Meetings			\perp	_		\bot	_		ш		4_	ш	4	\perp	_	\perp			ш	_				ш			_	4					ш	_					
Health Board Governance	Meetings			44	_	_	-	_	4	ш		4	ш	4	ш		+		_	ш	_	_		4	ш		ш	_	4			_		ш	4	_				
Joint Committee	Meetings	SRO, JC, PMO	₽₽	+	_	_	+	х	x x	х	_	х	х	х	+	х х	x	X	хх	х	x x		x 2	хх	х	x x	х	x x	(X	х	_ ;	x x	X	х	x >	x x	Monthly meeting			
Programme Board	Meetings	SRO, PB, PMO						х	` ^	х	x	x	x	х		x x	^_	x	x x	x			x 2	^	х	x x	х	х	(X	х		x x	x		x 2	x x	Monthly meeting August 2020 me			ne 202
Economic Strategy Board	Meetings	SRO, ESB, PMO	₩	++		\vdash	+	х	х х			х	х	x x			x	х :					x 2					хх	(X	х	x :	x x	X	х	x >	x x	Monthly meeting			
Joint Scrutiny Committee PMO/Project Leads	Meetings Meetings	SRO, JSC, PMO PMO, Project Leads	╁	++	+	$\vdash\vdash$	+	+	+	х		+	X	v -	x	x x		X	X V V		_	X		x x	X	×		, .	 -	x	+	v -	x x		, ,	, ,	Meetings every t Bi-weekly meeting			
Key Documentation Review	wiccungs												. ^ .	^ I X		^ I X	1^	^	^ I ^		^ I X			^ *	. ^ .	^ *		^ ^			^	^ ^		. ^ .	<u>۸</u> ۱	X				
Intregrated Assurance & Approval Plan	Live document	SRO, PB, PMO, JC								Ш		x					x		x		x		1	x		x		x		x		х	١		x		June 2020 appro quarter		AAP revie	w ever
Business Case	Live document	SRO, PB, PMO, JC	Ш	$+ \downarrow$	_	H	$oldsymbol{+}oldsymbol{I}$	- -	1	Н		х	х	х	х	- -	H	_	х	х	х	$oldsymbol{\perp}$	H	1	$\vdash \vdash$		Н	_	1	Щ	4	4		$\vdash \vdash$	4		Submission to jo	June 2021		
Implementation Plan	Live document	SRO, PMO, PB, JC, JSC	Ш	\coprod			$oldsymbol{\perp}$	Х	ĸ	Ц		x	x	\perp	Ц		\Box			Ш					Ц		Ц			Ш				Ц		_				
Highlight Report	Live document	PoMO, PB, JC, JSC	4				4	_	-	\vdash	_	+	\vdash	4	х	х х		X :	хх	х		x	_	x x	X	x x	_	x x	(X	х		_	x			x x	monthly			
Quarterly Monitoring Report	Live document	PoMO, PB, JC, JSC SRO, PMO, PB, JC,	╁	+		\vdash	+	+	-	Н	+	+	H	+	+	+	х	+	х	₩	x	+		x	H	х	H	х	+	х	+	x	1		x	+	Quarterly			
Issues Log	Live document	JSC	Ш	$\downarrow \downarrow$		$oxed{oxed}$	\sqcup	1	1	Ц	\perp		x	_	x	_	x	4	x	Ш	x		,	x	Ц	x	Ц	x		x	4	x	1	H	x	_	Quarterly			
Risk Register	Live document	SRO, PMO, PB, JC, JSC	Ш	$\sqcup \!\!\! \perp$		Ш	\coprod	_		Ц			x	_	x		x	1	x	Ш	x	Ш	1	x	Ц	x	Ц	x		x	1	x	1	Ц	x		Quarterly			
M & E plan	Live document	SRO, PMO	\vdash	+	+	$\vdash \vdash$	+	4	_	Н		х	х	+	+	x	+	_	_	\vdash	_	4	\vdash	4	\vdash	+	H	4	+	\vdash	_	+	+	\vdash	4	+				
Covid-19 Impact Assessment	Live document	SRO, PMO	Ш	Ш		Ш	Ш		L	Ш		x	x		x	x			x		x	ī	3	x		x		x		x		х	1		x		Updated quarter monitoring report	/ as part of	quarterly	
Assurance																																								
Project Level																																								
Level 1 - Functional Assurance (Internal)																																								
Technical, due diligence, data security and financial	Internal procedures	PLA, Project Leads													x								,	x								х	1				Annual review to	ensure fit fo	or purpos	ie
Level 2 - Independent																			_																					
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO						х	x x			x					x																				SRO appointme submitted	t in June 20)20. RPA	
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PMO, JC																																						
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PMO, JC																																						
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PMO, JC																																						
OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PMO, JC																			x																			
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PMO, JC																																						
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC																																						
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Consequential Assurance			_		•	•		•	-											•	•			-			•			•						•	=			

OGC Gateway Process	Gate 0 Programme Strategic Assessment	PMO, SRO, PB, JC							x	x													
Level 3 - Audit			 	 	 					 	 		 			 		 	 	 			
Audit	Audit	SRO, PB, PMO, JC			14	A IA	IA I	W A A O/ N A A O	A O/ N A													Wales Annual Audit	
Lessons learned workshop	Meetings	Partners																					
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Assurance / approval / Reporting	Activity/Product	Primary client	Last review date			1		2019/20							2020	/2021	-1 -	1 [.		1 - 1						1/2022		T-1		Comments
Accountance / approvar / resperting	Addition Founds	Timary onen	Edot review date	Apr May	Jun	Auç	Sep	ź	Dec	Jan	Feb	Mar	Apr	May	Jun	3	des	ő	Dec	Jan	Mai	Apr May	Jun	Jul	Sep	No oct) De	Jan	Mai g	
Governance																														
Project board	Live document	PCC, MHPA	Jan-20					TT		x	х	х	x	х	х	х :	х х	х	х х	х	хх	x x	х	х х	х	x x	к х	X 1	x x	monthly meeting
Pembrokeshire County Council	Council Meetings	PCC, MHPA	Jan-20					T = T		x	x	х	x	х	x	x :	x x	x	х х	х	хх	x x	х	х х	x	x x	ι x	x x	x x	monthly meeting
Milford Haven Port Authority	Trust meetings	PCC, MHPA	Jan-20					T = T		x	x	х	x	х	x	x :	x x	x	х х	х	хх	x x	х	х х	x	x x	x x	x x	x x	monthly meeting
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Programme Board	Meetings	SRO, PB,PMO	Jan-20					T = T		x	x	х	x	х	x	x :	x x	x	х х	х	хх	x x	х	х х	x	x x	x x	x x	x x	monthly meeting
Ec Strategy Board	Meetings	SRO,ESB.PMO	Jan-20							x	х	х	x	x	x	х :	х х	х	x x	х	х х	хх	х	х х	x	хх	к х	хх	x x	monthly meeting
JSC	Meetings	SRO, JSC, PMO	Jan-20									х		x		х	х		x	х	х	хх	х	х х	x	хх	к х	хх	x x	monthly meeting
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OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO		П		Т		т		x	х	1			I	ТТ	Т	ТТ	Т	П	\blacksquare	П	П	一	$\overline{}$	т	$\overline{}$	т	\top	
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PMO, JC	TBC			T		+								TT		$\top \top$		+	_		\Box			+	1	+	\top	
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PMO, JC	TBC			T		+								TT		$\top \top$		+	_		\Box			+	1	+	\top	
OGC Gateway Process	Gate 2 Delivery Strategy	SRO,PB,PMO, JC	TBC			T		+								TT		$\top \top$		+	_		\Box			+	1	+	\top	
OGC Gateway Process	Gate 3 Investment Decision	SRO,PB,PMO, JC	TBC			T		+								TT		$\top \top$		+	_		\Box			+	1	+	\top	
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PMO, JC	TBC			T		+								TT		$\top \top$		+	_		\Box			+	1	+	\top	
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC	TBC			T		+								TT		$\top \top$		+	_		\Box			+	1	+	\top	
Project Implementation Plan	Live document	SRO, PMO, PB, JC, JSC	Jan-20			T		+		x			x			х		х		х	_		\Box			+	1	+	\top	
Project business case	Live document	SRO, PMO, PB, JC, JSC						T				х											\mathbf{T}	\neg				+	\top	
Project issues log	Live document	SRO, PMO, PB, JC, JSC	Jan-20					x		x		х		x		х	х		x	х	х		\Box						\top	
Project risk reg	Live document	SRO, PMO, PB, JC, JSC	Jan-20					x		x		х		x		х	х		x	х	х		\Box						\top	
Project M & E plan	Live document	SRO, PMO, PB, JC, JSC						T															\Box						\top	
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PMO	Jan-20					T															\Box						\top	
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Audit and risk																														
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Risk Critical Friends	Meetings	PMO, IA, Proc, Risk		ш	ш	口		ፗᅥ		x	x	x				U		х	х х				口	I					力	
Lessons learned workshop	Meetings	Partners						П															П	I						
Comms group	Meetings	Partners						Ш				х			x		х		х		х		Ш	$oldsymbol{ol}}}}}}}}}}}}}}}$						
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Integrated Assurance and Approval Plan

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Assurance / approval / Reporting	Activity/Product	Primary client	Last review date					20	019/20)20				μ.				2020/2	2021				F				2021	/2022	7		_		Comments
Assurance / approval / Reporting	Activity/Product	Primary client	Last review date	Apr	May	투	Aug	Sep	Nov Nov	Dec	Jan	Feb	Mar	Apr	May	Ju	Aug	Sep	No.	Dec	Jan	Mar	Apr	May	, I	Aug	Sep	Oct	NO S	Dec	Jan	Mar	
Governance		•		•							•	•																					
Project Board	Live document	CCC & Partners				T		T										T	T			Τ		T				ιТ		П	T	П	bi-monthly meeting / when
			Feb-21									x						x	x		х	x	x	x x	-	x	x	х	2	x	x	·	a key decision is required
Steering Group	Meetings	CCC	Feb-21		\vdash	_	\vdash	\rightarrow	-	c x	¥	x		+		+	Y	¥	_		H	+-	+	_	+-	-+	v	⊢	\pm	-	x	¥	
Carmarthenshire County Council	Council Meetings (Exec Board / PEB)	CCC		1	H	+	+	\dashv	×		×	×	X	X	X X	×	х	^	-		\vdash	×	+	х	_ x	\dashv	X	⊢+'	-	+	<u>*</u>	^	Ratify procurement of
Carried and South County County			Feb-21			x			х	x						х	x	x			х			,	-			ш				Ш	contractor
	Full Council	CCC	Feb-21																х						Ш			ш				Ш	
	Council Meetings (Scrutiny)	CCC	Feb-21	x					x	x	×				х	:						x					- 1	i I					Reports taken to Scrutiny as appropriate
	Members Briefing (Political Parties)	CCC	Feb-21	1	х	xx	tt	\rightarrow	+	1				\pm	\dashv	\pm	х	- 1	_		H	+	+	-	+	\dashv	$\overline{}$	一十	+	+	+	+	as appropriate
Other	Llanelli Rural Council	LRC	Feb-21		Ħ	1	Ħ	\rightarrow	_					Ħ	-		\vdash	t	х		Ħ	1			+		\neg		\top	\neg	十	$\boldsymbol{\top}$	
	David Davis MP Briefing	CCC, DD	Feb-21																	х					$oldsymbol{\Box}$							$oldsymbol{\Box}$	
	Lee Waters MS	CCC, LW	Feb-21																		х				Ш				ı			Ш	
Hywel Dda UHB	CMT/BPPAC/PPPAC - Business/People	HDUHB																							T							T	At least 3 times per
	Planning Performance and Assurance Committee		Feb-21			x		x				x			х	:		x	х			x)			x	1		- 1	x		annum
A d:-		Partners			\vdash	_	\vdash	\longrightarrow						+	_	+	\vdash		_		\vdash	_	\perp	_	+	-		₩	+	\rightarrow	+	$+\!\!\!+\!\!\!\!+$	
Academic partners	Cardiff, Swansea and Trinity Universities, Coleg Sir Gar, Pembrokeshire and Gower	Partners																									- 1	i I					I
	Colleges:		Feb-21	x	х	x x	х	x	x x	c x	x	x	х	х	х	x	x	x	x x	х	х	x x	x	x x	. х	x	x	x 2	x >	x	x x	х	i
	Respective Management Teams & Council				ш		Ш		_		<u> </u>	<u> </u>		ш		ш	ot				ш	1	Ш		\bot	Щ	'	\sqcup	Щ.	_	丄	$oldsymbol{\perp}oldsymbol{\perp}$	1
ARCH - A Regional Collaboration for Health	Meetings - HDUHB/SBUHB/SU/CCC	SRO, PB, PMO, JC	Feb-21			x x			×	c									x x			x x	x	x >	c x	x	x	x	x >	x	x x	ιx	Discussions on research
Audit	Audit	SRO, PB, PMO, JC		1	+	+	+	\dashv	+	+	 	 	-	+	-	+	+		+	-	$\vdash \vdash$	+	Н	-	+	\dashv	—	+	+	+	+		Wales Audit Office
			Feb-21	WAO											x	IA						x			Ш			ш			Щ.		Internal Audit
Risk Register / Critical Friends*	Meetings	PMO, IA, Proc, Risk	Feb-21	х	х	х х	х	х	x x	c x	x	x	х	х	х х	x	х	х	x x	х	х	x x	х	x >	í X	х	х	x :	x)	_	х х	. х	-
Lessons learned workshop**	Meetings	Partners	Feb-21					ightharpoonup										x						х	ш		x	\sqcup			х	ш	!
Communications Group	Meetings	Partners	Feb-21		ш	х	ш	х	x	(x		х	х		х				$\sqcup \bot$	х	ш	х	х		х	LL!	x		х	х	
Wellness Hub Workstream	Meetings	CCC, HDUHB, Scarlets, Sport Wales British Diving, Third	Feb-21	_ x		١.		x	١,		x		×		, l		v		١.			١.		,	,		x	1				,	Bi-monthly
		Sector	160-21	^		^_			^	`	^		^		^L		^		^			^			Ĺ		^	Ш'	`		<u>^</u> L	Ĺ	Di-monthly
Wellness Hub sub-groups:	Therapies sub-group	CCC, Health Board & Scarlets	Feb-21		х	х		x	х	`	x														Ш			ш			ᆚ	ш	Task & Finish group
	Catering sub-group	CCC & Health Board	Feb-21	x	Ш	х	Ш	х	x	c	х	x	х	х	_		x	_	x x	х	х	_	Ш		$oldsymbol{\perp}$			ш	4	4	_	ш	-
	Facilities Management sub-group	CCC	Feb-21		ш	_	ш	\longrightarrow			x	x	х	х	х х	x	х	х	x x	х	х		ш		+			\vdash	_	_	\dashv	$+\!\!\!+\!\!\!\!-$	
	Hydrotherapy Task and Finish group	CCC & Health Board	Feb-21		Ш	_	Ш	\longrightarrow						\perp	_	+	_		x x	х	х	_ ^	^	х	+			\vdash	—	+	-	+	
Assisted Living Workstream Digital Infrastructure	Meetings Meeting	CCC and HDUHB CCC and partners inc Open	Feb-21	1	\vdash	+	х	х	x x	(х	х	х	х х	x	х	х	x x	х	х	х х	х	x x	X	х	х	x >	x >	X	x x	X	
Digital Infrastructure	Weeting	reach and City Deal Digital lead	Feb-21					x			×				x	x		x	x			x		x	×		x	1 .	x		x	x	I
					Ш		Ш	\longrightarrow						\perp	_	\perp					Ш	_		_	$oldsymbol{\perp}$			\vdash	_	_	_	ш	-
Design and Build	Meetings	CCC ARUP and partners	Feb-21		ш	х х	х	х	x x	C X	x	x	х	х	х х	x	х	^	x x		ш	-	ш	_	х	х	x	X 2	X 2	_	x x	_	
Health and Wellbeing Implementation Group*** Education, Skills and Training Implementation	Meetings Meetings	CCC and partners CCC, academic partners,	Feb-21		\vdash	_	\vdash	\rightarrow	+	-			ļ	+	-	х	-	х	-	Х	┢	x	+	х	X	-	x	₽,	<u>x</u>	-+	х	х	See footnote below
Group***	Weetings	health board	Feb-21													x		x	х			x x		x	х		x	3	x	- 1	x	х	See footnote below
Procurement Working Group	Meetings to take forward tender exercise for	CCC	Feb-21														x	х	x x	×	x	x x	×	x >	Ţ	×	х	П				Π	
Swansea University Technical Advisory Scoping	Phase 1 Design and scoping of services for Zone 1	CCC, SU			\vdash	_	\vdash	\rightarrow	-	_				+		+	-	_					+-		干		ات	⊢	+	-	+	+	Meetings held every
Group	education space		Feb-21														x	x	x x	x	х	x x	x	x x	: x	х							fortnight
Whole Site Delivery	To finalise the whole site operational management and sustainability	CCC/financial advisors/specialist input	Feb-21															x	хх	х	х	x x	x	x >	c x	х	х	x	x >	x	хх	x 1	
Department for International Trade	Opportunity to advertise to international	CCC, DIT			H	+	H	-	+					+	+	+	+				H	+	+	-	+	\dashv	—	\vdash	+	+	+	+	Stage 1 template
	investors	,	Feb-21																			x x			ш			ш				ш	submitted 16/02/21
Assurance																																	
OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO			Ш		Ш	\longrightarrow						\perp	_	\perp					Ш	_		_	$oldsymbol{\perp}$			\vdash	_	_	_	ш	-
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PMO, JC	TBC		\vdash	_	\sqcup							\perp	_	\perp	_		_		┷	_	ш	_	+	_		\vdash	_	_	+	ш	
OGC Cateway Process	Gate 2 Delivery Strategy	SRO, PB, PMO, JC SRO, PB, PMO, JC	TBC		\vdash	_	\vdash	\rightarrow	+	-			ļ	+	-	+	-		-		┢	+	+	-	+-	-		\vdash	+	\rightarrow	+	+	
OGC Gateway Process OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PMO, JC	TBC TBC	1	H	-	\vdash	\rightarrow	+	-			-	+	_	+		х	_		H	+	+		+	-1		\vdash	+	+	+	+	
OGC Gateway Process	Gate 4 Readiness for Service	SRO, PB, PMO, JC	TBC		H	+	H	-	+					+	+	+	+		+		H	+	+	-	+	\dashv	—	\vdash	+	+	+	+	
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC	TBC		口巾	╧	Lt		⇉	L				T		力		†			口上	_	Ħ		┲	Ħ		口十	ナ	士	士	17	
Project Implementation Plan	Live document	SRO, PMO, PB, JC, JSC	Jan-20						エ														Ш		ď			口	エ	ユ	I	IJ	
Project business case	Live document	SRO, PMO, PB, JC, JSC	Nov-20		Щ	_	Ш	 ↓	#					$oldsymbol{\sqcup}$	_	x	х	_	х х		Ш	1	ш	_ _	₩	Щ		+	╨	4	—	卭	
Project issues log	Live document	SRO, PMO, PB, JC, JSC	Feb-21		\vdash	_	Н	-	+	4	1	1	<u> </u>	+	_	х	х		x x	х	х	x x	х			X	х	x ?	x 2	x	+	╜	
Project risk reg Project M & E plan	Live document	SRO, PMO, PB, JC, JSC SRO, PMO, PB, JC, JSC	Feb-21	ļ	\vdash	4	\vdash	\rightarrow	+	1-			1	+	_	х	х	х	x x	X	х	x x	х	x >	X	х	x	X 2	<u> </u>	x	+	+	
UK and Welsh Government feedback sessions	Business Case feedback session	SRO, CCC	Feb-21	1	\vdash	+	+	\dashv	+	1-	1	1		+		+	\vdash			L	x	+	+	-	+	\dashv		+	+	+	+	+	
UK/WG Challenge Sessions	Review of first iteration of Full Business	01.0, 000	Feb-21	1	\vdash	╬	H	\dashv	+	+	1	1		+	+	+	\vdash		+	х	X	+	+		+	\dashv		+	+	+	+	+	
on the onalisings describe	Case CSFs, rationale, achievability and		March & June 2018							1								ļ									,	H					I
	strategic alignment in 2018.				$\sqcup \bot$		Ш			1				\perp		\perp	ot				Ш		Ш		ш	Щ		\sqcup	丄	\perp		ш	I
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Programme Level																			
Joint Committee	Meetings	SRO, JC, PMO	Feb-21			х)	c x							
Programme Board	Meetings	SRO, PB,PMO	Feb-21								х								
Ec Strategy Board	Meetings	SRO,ESB.PMO	Feb-21		х					х									ESB members met individual
Joint Scrutiny Committee	Meetings	SRO, JSC, PMO	Feb-21				х							х					

^{*}The risk register is also a standing item at each workstream meeting

The meetings above do not include speciality group meetings which continue to the overall work specification - For example - Therapies group, physicians, hospital managers, primary care, social care (HDUHB/SBUHB)

^{**}This is covered within each workstream to ensure continuous service improvement

^{**}Please note the Health and Wellbeing and Education Strategic Groups have completed on their remit and delivered respective strategies. These Groups have subsequently been superseded by their corresponding Implementation Groups.



Skills and Talent

Integrated Assurance and Approval Plan

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Assurance / approval / Reporting	Activity/Product	Primary client	Last review date			2020/		н.	T							1/2022		_	T.T	Comments	
Assurance / approval / Reporting	Activity/Froduct	Frilliary Client	Last review date	Apr	Мау	Ju ,	Jul	Sep	S Oct	Dec	Jan	Feb	Apr	Jun	Jul	Sep	Oct	No Dec	Jan	Feb	Mar
Governance		1						1													_
Project board	Live document	CCC, PCC, CCS, NPT	Jan-20	х	x	x	x x	х	хх	х	х	хх	x :	хх	x x	х	х	x x	х	х	x monthly meeting
Carmarthenshire County Council	Council Meetings	CCC	Jan-20	х	х	x	x x	х	хх	х	х	хх	х :	х х	х	х	х	x x	x	х	x monthly meeting
RLSP	Meetings	RLSP	Jan-20	х	х	x	x	х												TT	
Regional LAs	Council Meetings	CCC, SCC, NPTC, PCC	Jan-20			x			х												
Project Partners	Meetings	Partners	Jan-20	х	х	x	x x	х	хх	х	х	хх	х :	х х	х	х	х	x x	x	х	x monthly meeting
Joint Committee	Meetings	SRO, JC, PMO	Jan-20	х	х	х	хх	х	хх	х	х	х х	x :	х х	хх	х	х	х х	х	х	x monthly meeting
Programme Board	Meetings	SRO, PB,PMO	Jan-20	х	х	x	x x	х	хх	х	х	хх	х :	х х	х	х	х	x x	х	х	x monthly meeting
Ec Strategy Board	Meetings	SRO,ESB.PMO	Jan-20	х	х	x	x x	х	хх	х	х	хх	х :	х х	х	х	х	x x	х	х	x monthly meeting
JSC	Meetings	SRO, JSC, PMO	Jan-20		х		x	х	х		х	х	х :	х х	х	х	х	x x	х	х	x monthly meeting
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OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO															П		Т	TI	
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OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PMO, JC	TBC															\top			
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PMO, JC	TBC																	TT	
OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PMO, JC	TBC																	TT	
OGC Gateway Process	Gate 4 Readiness for Service	SRO, PB, PMO, JC	TBC																	TT	
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC	TBC															\top			
Project Implementation Plan	Live document	SRO, PMO, PB, JC, JSC	Jan-20	х			х		х		х		х		х		х	\neg	х	TT	
Project business case	Live document	SRO, PMO, PB, JC, JSC																\top			
Project issues log	Live document	SRO, PMO, PB, JC, JSC	Jan-20		х		x	х	х		х	х		x	х	х		x	х	TT	x
Project risk reg	Live document	SRO, PMO, PB, JC, JSC	Jan-20		х		x	х	х		х	х		x	х	х		x	х	TT	x
Project M & E plan	Live document	SRO, PMO, PB, JC, JSC																		TT	
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PMO	Jan-20															\neg			
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Audit and risk																					
Audit	Audit	SRO, PB, PMO, JC		WAO/NAO	WAO/NAO	WAO/NAO										T	т	\Box	Т	\Box	annual audit
Risk Critical Friends	Meetings	PMO, IA, Proc, Risk							хх	X							Ш	工		П	
Lessons learned workshop	Meetings	Partners										х					ш			Ш	
Comms group	Meetings	Partners				x	$\perp \perp$	х	oxdot	x	$\bot \bot$	х	Ш			1	++	—	_	$+\!+\!$	
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Assurance / approval / Reporting	Activity/Product	Primary client	Last review date	- 2	g S	_ 6	d _e	111 2	9VZUZU > 0	8	-8	ar		>	5		0	0.	11 >	Sec.	c	۵ :		8	c _	6		12022	ں د				omments
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Governance																								_		_	_						
Project board	Live document	CCS	Jan-20	ш						x	x	x	x	x	x					х								x x					nly meeting
City and County of Swansea	Council Meetings	CCS	Jan-20	ш						×	x	x	x	x	x	х	x	x	x x	х	x	x >	K X	x	x x	x	×	x x	x x	i x	x	x monthl	nly meeting
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Joint Committee	Meetings	SRO, JC, PMO	Jan-20	1						x	x	x	x	×	×	x	x	x	x x	x	×	x >	κx	x	x x	x	x	x x	x x	ı x	. x	x month!	nly meeting
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OGC Gateway Process	Risk Potential Assessment	SRO, PB, PMO		\Box	T			П		x	×										П		Т	一	工	\Box		\Box	\top	工	\top	τ	
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OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PMO, JC	TBC			_	1	tt								+	Ħ					-	1	\vdash	+	+	_	\vdash	+-	+	+	1	
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OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PMO, JC	TBC			_	1	tt								+	Ħ					-	1	\vdash	+	+	_	\vdash	+-	+	+	1	
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PMO, JC	TBC	Ħ				Ħ									Ħ				Ħ		T	Ħ	\top	Ħ	_	Ħ	+	\pm	\top	+-	
Project Implementation Plan	Live document	SRO, PMO, PB, JC, JSC	Jan-20			_	1	tt		x			x			x	Ħ		x		¥	-	1	\vdash	+	+	_	\vdash	+-	+	+	1	
Project business case	Live document	SRO, PMO, PB, JC, JSC										x									m	T	T	Ħ	\top	Ħ			1	\top	\top	1	
Project issues log	Live document	SRO, PMO, PB, JC, JSC	Jan-20)		×		x		x	1	x		x	x		x)	ĸ		\top	\Box		П	1	\top	TT	1	
Project risk reg	Live document	SRO, PMO, PB, JC, JSC	Jan-20						K	x		x		x		×		x	×		x				T	П		П	T	T	П		
Project M & E plan	Live document	SRO, PMO, PB, JC, JSC		П	П			П													П			П		П		П		7	П		
Uk and Welsh Gov Policy Workshops	Meetings	SRO, PMO	Jan-20																			T	T		T	П		П	T	T	П		
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Risk Critical Friends	Meetings	PMO, IA, Proc, Risk								x	x	x	1		1				x x	х					\top	\Box		П	1	\top	TT	1	
Lessons learned workshop	Meetings	Partners		ш																				П	I				I	I	П		
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Page 7

Page 35

Page 55

Cate 0 Programme Strategic Assessment Gate 1 Business Justification Gate 2 Delivery Strategy Gate 3 Investment Decision Gate 4 Readiness for Service Gate 5 Operations Review & Benefits

Page 79 Page 99